

# How do Financial Crises Redistribute Risk?

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The views in this presentation are those of the discussant and do not necessarily represent those of the Board of Governors of the Federal Reserve or its staff.

# Overview

- This paper looks at how risk in the financial system was reshaped by mergers between 1929 and 1934.
- Construct two measures to assess risk.
  - One based on leverage and capital quality => likelihood of default
  - One based on interconnectivity => impact in the event default
- Give careful consideration to outcomes.
  - Survive
  - Exit: Merge (among equals) vs. “absorbed” (strong takes over weak) vs. fail
- Find that banks that acquired other banks increased their contribution to the risk in the financial system.

## Impact of mergers is an important, but hard, question

- In the 1930s, a substantial number of banks ceased operations.
  - Mergers were a large part of that.
  - An important way of dealing with troubled banks.
- Impact of mergers during this turbulent period is understudied.
  - Difficult topic.
  - Applaud the efforts by the authors to tackle it.
  - Two particular issues where I think further work would be valuable.

# Combining institutions

- Troubled banks have accumulated bad assets. Losses on those assets could be borne by:
  - Liquidation – current equity holders and depositors.
  - Merger – current equity holders and new equity holders.
- Key aspect of merger involves negotiations for how losses might be divided between the current and new shareholders.
  - Manifests in the price of the acquisition and the extent to which bad assets are written down at the time of the merger.
    - Surplus and undivided profits need not transfer.
    - Stock shares need not be swapped 1:1.
- Consequently, even if leverage increased, the continuing bank could be safer since the assets acquired were purged of bad quality assets.

## An example of an absorption

	Auglaize National Bank of Wapakoneta, Ohio (1929)	People's National of Wapakoneta, Ohio (1929)	Combined entity People's National (1930)
Capital	\$100,000	\$100,000	\$100,000
Surplus and undivided profits	\$31,876	\$97,246	\$90,000
Loans	\$671,556	\$685,410	\$1,129,452
Assets	\$1,040,456	\$1,012,713	\$1,459,390
Net worth to assets	12.7%	19.5%	13.0%
R (risk measure)	14.2	7.4	9.1

## Combining institutions (continued)

- It would be valuable to incorporate changes in capital, surplus, and undivided profits into the analysis.
  - That would tell us something about how troubled the acquired bank was.
- There were other risk mitigants as well.
  - Share-holders of the bank being absorbed might be responsible for losses associated with acquired assets for years afterward (Chapman 1934).
    - Especially the case if the price kept higher for reputational and confidence purposes.
  - It is admittedly impossible to get all the details of the acquisition.

# Market structure

- There are important constraints related to acquisitions.
- There must be a viable acquirer
  - At least one other bank in the town (or vicinity).
  - Must be of at least comparable size and reasonable quality.
  - Authors need to control for this constraint in the analysis.
- For larger, more connected banks, likely only another large connected bank is a viable merger partner.
  - Almost inherent that this will increase the concentration of interconnectedness risk in the system. At least in the short run.

# Thank you!

- Important, but understudied, topic and the paper provides thoughtful approach to investigating it.
- Look forward to seeing refined versions of the analysis.